

**S(256) Funding Transfer from NHS England to social care – 2013/14**

**Background**

This briefing details initiatives approved by the CCG's and the Health and Wellbeing Board with each initiative banded into one of five investment areas:

- 1. Supported Hospital Discharge**
- 2. Reablement**
- 3. Mental Health and Learning Disabilities**
- 4. Prevention**
- 5. Performance Improvement**

Details of each of the initiatives are described below along with the original agreed financial contribution.

**1. Supported Hospital Discharge**

***Health Care CR&R Teams***

These projects are individual to each CCG and are commissioned from LCHS. They are supporting the overall joint health and social care reablement agenda with focus upon strengthening the CR&R teams and in particular supporting people to remain in their own homes and therefore preventing inappropriate hospital admissions. They are also strengthening the healthcare team links with social care and supporting assisted discharge

***Provider of Last Resort***

The provision of initial incentive payments for providers to accept and provide homecare services for those people being discharged from hospital within 24 hours of receiving the referral.

The initial incentive is a one off payment at the rates agreed under the Community Support Framework Contract to cover travel time, mileage and the organisation/delivery of the initial visit. Providers will be expected to have carers attend the Service User within 1 hour of the discharge time.

Geographical Purchasing - incentive payments made towards travelling time, mileage and support costs, where the Providers agree to accept cases that other Providers were reluctant or refused to do, largely due to the care packages and location of the Service User.

## 2. Reablement

### ***Project Exel***

The current position for both CCG and social care commissioners has led to a need to examine the current models and practise around Intermediate Care and reablement within Lincolnshire. These funds are to support the transfer and transformation of the LARS (the timetable for transfer is currently under negotiation)

### ***Community Integrated Reablement Service and Agency Staff***

Funding to support continuation of integrated reablement teams within localities across the county, along with the agency staff required to help facilitate that delivery. To provide assessments to allow timely hospital discharge (for e.g. there are 10 FTE agency staff supporting hospital discharges based in Lincolnshire hospitals), emergency response and enabling people to return home sooner and maintain their independence for as long as possible.

Services delivering a reablement focus have the potential to reduce demands on secondary care bed capacity, long and short term home care services, long term residential care provision and health services both generic and specialist, high and low dependency.

## 3. Learning Disabilities

### ***Promoting Independence - Children's***

Significant increases in demand have been identified as part of the Health Needs Assessment and the zero based budgeting exercise undertaken in 2012, via the Joint Commissioning Board.

The promoting independence programme would reduce dependency of need of young people moving through the transition to Adult Health and Social Services. The promoting independence programme is an intensive 15 week programme of support focused at young adults and their families and carers preparing for independence in the adult world.

### ***Maximising Independence – Adults***

This initiative builds upon the former efforts of the 'Fit for the Future' Team, whom had previously worked with providers to reduce unnecessary, and over supportive care packages. The intentions of the Maximising Independence Team are now to continue this work by analysing individual care packages, and provide a short term period of intensive support where this will lead to the

person gaining skills that increase their independence, and reduce intervention, allowing us to make further savings.

### **CAMHS**

This project is linked to the Promoting Independence project as described above but is specifically designed to target service user who have mental health issues.

Children's Services act as lead commissioner. The programme would maximise independence and reduce dependency of need of young people moving through the transition to Adult Health and Social Services. The service is focused at young adults with mental health problems. The provision is targeted at maximising independence of young adults aged between 18 to 24 although some early intervention work will also be required building on the year 9 joint review and a particular focus on young adults in year 12 and 13 of the Educational year groups.

### ***Future Risk Cost Sharing & Pressures in LD***

A review of the commissioning arrangements for Learning Disabilities in Lincolnshire and a zero based budgeting exercise for the Learning Disability pooled fund was completed in 2012. The funding from this initiative will therefore be utilised partly to address more appropriate arrangements for risk sharing as required by the new Section 75 agreement but also to support a contribution to the pooled fund which will need to be invested in transformational market change. This includes an increased use of direct payments, shared lives provision but will also focus on a more generic programme of change aimed at reducing the unit cost per LD service user per year.

As part of the programme of change required in relation to LD services work will also be completed with a local hospital provider to consider the potential of more integrated micro commissioning and provider arrangements across the Lincolnshire community. This may facilitate cost reduction and/or additional income.

## **4. Prevention**

### ***Mental Illness Prevention Fund***

The continuation of the Mental Illness Prevention Fund supports the on-going development of a preventative network of projects, workstreams and services that offer support to people with Mental Health needs that enables them to remain living independently with reduced or no support from Adult Social Care or health services. The fund supports voluntary and private sector organisations to support individuals and groups across the County in a range

of diverse and targeted ways. Officers from LPFT, ASC and health contribute towards strategic direction and the targeting of funding, ensuring that distribution is fair and effective. LPFT have been asked to provide a report detailing efficacy later this financial year.

### ***Carers Breaks***

A supportive programme of work targeted at high risk Carer groups that will enable an increased number of short breaks for the Carer or cared for, enabling Carers to continue their caring role and decreasing the need for or risk of increased ASC maintenance services, or health services (in particular acute services and primary care intervention). The targeted Carer groups will be elderly Carers of people with LD, and Carers of people with Dementia.

## **5. Performance Improvement**

### ***Multi Agency Workforce***

Targeted training opportunities including the development of 'PREVENT' and further training for operational staff designed to reduce the risks associated with a failure to assure consistently high professional standards at a time when these certain elements (safeguarding, mental capacity, risk assessments) are at their most important and gives rise to concerns that one or more agencies will fail to protect vulnerable adults, bring themselves into disrepute and/or fail to ensure staff are adequately trained and supervised and practice audited appropriately.

### ***Personal Health Budgets***

The NHS will nationally introduce Personal Health Budgets from April 2013. This funding is intended to provide necessary project support and an evaluation programme to ensure the best available model for personal health budgets are developed across the 4 CCGs in Lincolnshire and, where opportunities exist to combine their development with CHC and DP users.

### ***LCC Blueprint***

Redesign of the Target Operating Model (TOM) for Adult Social Care, to be effective during 2014/15. This project relates to three specific services that will underpin both the new TOM and underpin effective intermediate care provision. These underpinning services are:

- Community equipment provision
- Minor adaptations and home safety checks
- Assistive technology (telecare)

This combination has been given the name CEMAAT, and the project looks to improve access for service users to each of these services.

### ***Intermediate Care***

A review to look at how Intermediate Care Services are currently delivered by Lincolnshire County Council, and also examine services delivered by health partners across the county. The review will look to ensure that LCC Adult Care

- Commission a fit for purpose Intermediate Care Service
- Ensure services commissioned meet existing and future demand within current and future budget constraints.
- That there are robust performance management and governance arrangements in place.

This strategy represents an opportunity to jointly commission a fit for purpose Intermediate Care 'layer' across Lincolnshire later this summer.

### ***Co-Responders***

The Co – Responder (CR) Scheme is collaboration between Lincolnshire Fire and Rescue (LFR), East Midlands Ambulance Service (EMAS) and Lincolnshire Integrated Voluntary Emergency Services (LIVES). Twenty one of our Thirty Eight fire stations currently operate the scheme its objective is to:

- Provide emergency response to cardiac and respiratory arrests or similar within 8 minutes of a call within 21 fire station areas.
- Provide a 24/7 365 day availability whilst maintaining fire cover across the county.
- Provide and maintain equipment to enable LFR to operate within the scheme effectively and efficiently.
- Ensure CR staff are competent in trauma care response.
- Maintain an effective partnership with EMAS and LIVES.
- Provide a cost effective service and management of resources.

### ***LD Day Centres***

As part of its move towards becoming a Commissioning Authority and to make further savings, Adult Care is planning to cease directly providing daytime services to support service users with physical and learning difficulties (LD) and older people across the County. To achieve this the ASC LD commissioning team will externalise and transfer the in – house Day Services in 2014/15, and support opportunities for public sector employees, service user groups and alternative providers to develop and new and innovative services. To aid in its facilitation a fund has been set up to assist potential applicants in developing business cases to ensure that future service

provided by staff and service users group are sustainable in the long term. It is anticipated that such an approach will help create more attractive business opportunities for any interested parties which is a necessary part of the process to commission new services.

### ***Monitoring Centres***

Funding is used to support assessment visits, installation and upgrades of telecare and tele-health equipment across Lincolnshire. Funding is also used to subsidise the monitoring charges due to services users who are in receipt of qualifying benefits.

### ***Programme Support Costs***

LCC support costs are required to support the development, monitoring and evaluation of all initiatives described above. This includes the cost of additional senior management capacity to safeguard the successful delivery of those initiatives. The Programme support costs are continually monitored to ensure only relevant costs linked to the projects described above are continued.